#### **AGENDA**

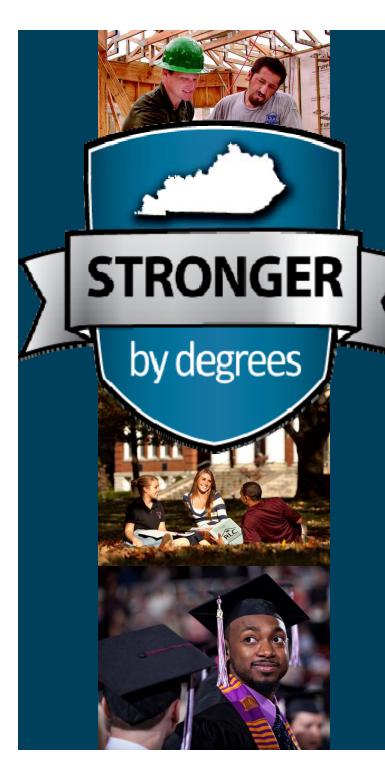
#### **Budget Development Work Group**

Council on Postsecondary Education Sunday, September 10, 2017 6:00 PM Louisville Marriott East, Steamboat Room

- 1. Opening Remarks
- 2. Update on 2018-20 Biennial Budget Development Process
  - a. Postsecondary Institutions
  - b. CPE Agency Operations
- 3. Other Business
- 4. Adjournment

Next Meeting: October 17, 2017 @ 10am

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## 2018-20 Biennial Budget Development Process

Budget Development Work Group Meeting September 10, 2017



### **Overview**

- 1) Postsecondary Institutions
  - a) Operating Funds
  - b) Trust Funds
  - c) Special Initiatives
  - d) Capital Projects
- 2) Council on Postsecondary Education
  - a) Operating Funds
  - b) Capital Projects







### **Postsecondary Institution Funding Components**

### **Operating Funds**

- → Campus Input Summary:
  - Seven institutions support additional appropriations for Performance Funding (UK, UofL, EKU, KSU, NKU, WKU, KCTCS)
  - Two institutions believe the state should focus on priorities other than performance (MoSU, MuSU)
  - Five institutions support an inflationary increase for Mandated Programs, which are excluded from the funding model (UK, EKU, KSU, MoSU, KCTCS)
  - Three institutions offered tentative support, but said funding for mandated programs was <u>not</u> a high priority for their institution (UofL, MuSU, WKU)



### **Operating Funds (Cont'd)**

- → Campus Input Summary (Cont'd):
  - NKU does <u>not</u> support funding for mandated programs
  - Five institutions do <u>not</u> support including a funding request for Growth in Outcomes (UK, UofL, KSU, MuSU, NKU)
  - Two institutions were equivocal regarding growth in outcomes funding (EKU, MoSU)
  - Two institutions expressed support for growth in outcomes funding (WKU, KCTCS)



### **Operating Funds (Cont'd)**

### → Areas of Agreement:

- ✓ The 2018-20 budget request should include additional General Fund appropriations for Performance Funding
- ✓ Most institutions support including an inflationary adjustment for Mandated Programs (2.0% per year)

### → Remaining Decision Points:

- What amounts should be requested for performance funding in FY19 and FY20?
- Should a request for Growth in Outcomes be included?
- What is the rationale for each component?

### **Operating Funds (Cont'd)**

Table 1 - Sample Operating Funds Request (Dollars in Millions)

| Category                         | 2018-19 | 2019-20 |
|----------------------------------|---------|---------|
| Performance Funding              | \$ 21.6 | \$ 43.3 |
| Mandated Programs                | 2.4     | 4.8     |
| Growth in Outcomes               | 0.0     | 17.3    |
| Total Request                    | \$ 24.1 | \$ 65.4 |
| Increase on FY18 Base (\$886.9 N | 1) 2.7% | 7.4%    |



### **Trust Funds**

- → Campus Input Summary:
  - Two institutions support another round of funding for Bucks for Brains (UK @ \$120M, UofL @ \$90M)
  - One institution supports funding for the Workforce Development Trust Fund (KCTCS @ \$5M)
  - Five institutions either do <u>not</u> support a request for trust funds or would prefer that the state focus on other priorities (KSU, MoSU, MuSU, NKU, WKU)
  - One institution did not provide input regarding trust funds (EKU)



### **Trust Funds (Cont'd)**

- → Areas of Agreement:
  - No consensus at this time
- → Remaining Decision Points:
  - Should the Council's 2018-20 budget recommendation include a request for Bucks for Brains?
  - Should it include a funding request for the Workforce Development Trust Fund?
  - If yes, in what amounts?



### **Trust Funds (Cont'd)**

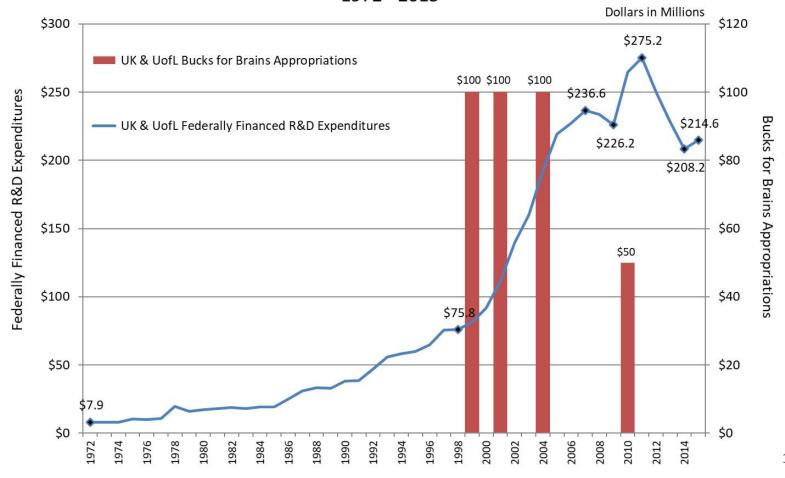
# Table 2 - Sample Trust Funds Request (Dollars in Millions)

| Category              | State Bond<br>Funds | Annual Debt<br>Service |
|-----------------------|---------------------|------------------------|
| Bucks for Brains      | \$ 90.0             | \$ TBD                 |
| Workforce Development | 5.0                 | TBD                    |
| Total Request         | \$ 95.0             | \$ TBD                 |



### **Trust Funds (Cont'd)**

# Bucks for Brains Appropriations and Federally Financed Research and Development (R&D) Expenditures 1972 - 2015





### **Special Initiatives**

- → Campus Input Summary:
  - Six institutions support including a funding request for KERS/KTRS Increases (EKU, KSU, MoSU, MuSU, WKU, KCTCS)
  - NKU favors including a statement of support, but <u>not</u> a request for specific funding amounts
  - In addition to the request for pension funds, KCTCS proposes funding for two other initiatives:
    - \$19.1 M each year for a Competitive Workforce Initiative
    - \$11.0 M each year to offset cost of Dual Credit Tuition Waivers
  - UofL proposes funding for two initiatives:
    - \$1.0 M for Workforce Development and Training
- STRONGER by degrees
- \$4.8 M to increase the number of Engineering Graduates

## **Special Initiatives (Cont'd)**

- → Campus Input Summary (Cont'd):
  - UK did <u>not</u> identify any special initiatives to include in the request
- → Areas of Agreement:
  - ✓ Five comprehensive universities and KCTCS support a request to offset anticipated KERS/KTRS Increases
- → Remaining Decision Points:
  - Which, if any, other special initiatives should be included in the Council's 2018-20 budget request?
  - What is the compelling rationale? Benefit to the state?

### **Special Initiatives (Cont'd)**

- → Additional Campus Input:
  - UofL is the only institution that favors including a request for Workforce Development and Training
  - UofL is the only institution that supports funding to increase the number of Engineering Graduates
  - KCTCS is the only institution that endorses funding for its Competitive Workforce Initiative
  - Three institutions support including a request for Dual Credit Tuition Waivers (EKU, KSU, KCTCS)
  - Six institutions do <u>not</u> support funding for dual credit tuition waivers (UK, UofL, MoSU, MuSU, NKU, WKU)

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### **Special Initiatives (Cont'd)**

# Table 3 - Sample Special Initiatives Request (Dollars in Millions)

| Category                          | 2018-19 | 2019-20 |
|-----------------------------------|---------|---------|
| KERS/KTRS Increases <sup>1</sup>  | \$27.9  | \$27.9  |
| Other Special Initiative?         | TBD     | TBD     |
| Total Request                     | \$TBD   | \$TBD   |
| Increase on FY18 Base (\$886.9 M) | TBD     | TBD     |

<sup>&</sup>lt;sup>1</sup> The required employer contribution rate for KERS employees in non-hazardous positions is expected to increase from 49.5% in 2017-18 to 84.1% in 2018-19.



### **Capital Projects**

- → Campus Input Summary:
  - Seven institutions support a request that focuses on Asset Preservation (UofL, EKU, KSU, MoSU, MuSU, NKU, KCTCS)
  - UK supports state bonds for top priority projects
  - WKU believes operating funds should take precedence over capital funding
  - All institutions support an Optional Student Fee, outside of Council approved tuition and fee ceilings, that can be used to finance asset preservation projects
  - All institutions support including a funding request for an Information Technology and Equipment pool

- → Campus Input Summary (Cont'd):
  - Several CBOs support using each institution's share of total E&G expenses to distribute IT & Equipment pool
- → Areas of Agreement:
  - ✓ Most institutions believe the Council's capital request should focus on Asset Preservation, as opposed to New Construction
  - ✓ Most institutions support using share of system total asset preservation need to allocate state bond funds
  - ✓ All institutions support a change in the Council's tuition policy that would allow an Asset Preservation Fee

- → Areas of Agreement (Cont'd):
- ✓ The 2018-20 budget request should include state bond funds for an Information Technology & Equipment pool
- → Remaining Decision Points
  - What amount of state bond funds should be requested for asset preservation projects in 2018-20?
  - Should the Council and institutions lobby for something other than the traditional dollar-for-dollar match?
  - Is share of sector total E&G expenses an appropriate method for allocating an information technology and equipment pool among institutions?

# Table 4 – Sample Capital Projects Request (Dollars in Millions)

| Category                                     | State Bond<br>Funds | Annual Debt<br>Service |
|--|---------------------|------------------------|
| Asset Preservation                           | \$600 - \$700       | \$TBD                  |
| New and Expanded Space                       | 0                   | 0                      |
| Info Tech and Equipment                      | 40 - 60             | TBD                    |
| Total Request                                | \$640 - \$760       | \$TBD                  |
| Institutionally Funded Project Authorization |                     | TBD                    |

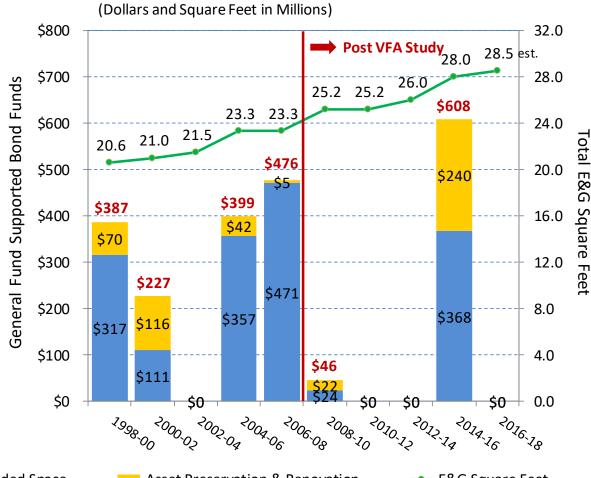


#### State Investment in Education and General (E&G) Facilities

#### Biennia 1998-00 through 2016-18

#### Over Past 10 Biennia

- \$1.6 billion in new or expanded state funded E&G facilities
- \$495 million in state funded asset preservation
- Ratio of new construction to asset preservation = 3.3 to 1





New & Expanded Space

Asset Preservation & Renovation

■ E&G Square Feet

Projected Asset Preservation Need versus State Investment Fiscal Years 2007 through 2021

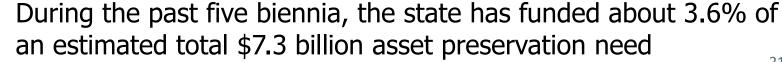
### VFA Study Projections:

|             | Projected Asset   |
|-------------|-------------------|
| Time Period | Preservation Need |
| 2007-2011   | \$5.1 billion     |
| 2012-2016   | 6.3 billion       |
| 2017-2021   | \$7.3 billion     |
|             |                   |

<sup>&</sup>lt;sup>1</sup> Cumulative need

#### State Investment:

|          | Appropriations for |
|----------|--------------------|
| Biennium | Asset Preservation |
| 2008-10  | \$22.0 million     |
| 2010-12  | 0.0                |
| 2012-14  | 0.0                |
| 2014-16  | 240.0 million      |
| 2016-18  | 0.0                |
|          | \$262.0 million    |







# **Council on Postsecondary Education Funding Components**

## **Operating Funds**

# Table 5 - Sample Operating Funds Request (CPE) (Dollars in Millions)

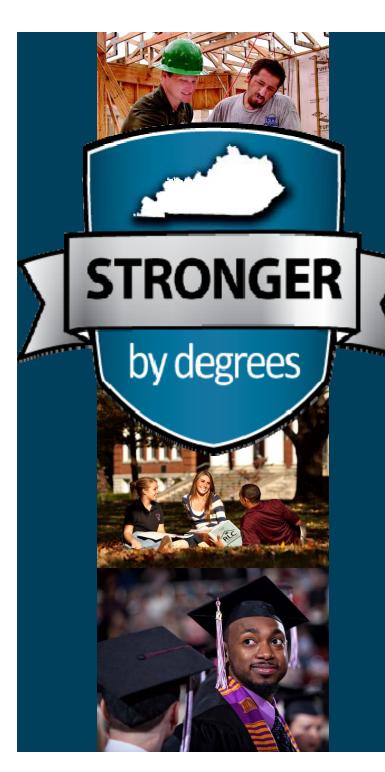
| Category                           | 2018-19 | 2019-20 |
|------------------------------------|---------|---------|
| Defined Calculations and Inflation | TBD     | TBD     |
| Kentucky Adult Education           | TBD     | TBD     |
| Student Success Small Grants       | \$ 1.2  | \$ 1.2  |
| Contract Spaces – Maintain Spaces  | 0.7     | 0.7     |
| SREB Doctoral Scholars             | 0.1     | 0.1     |
| Military Student Initiative        | TBD     | TBD     |
| Commonwealth College               | 2.4     | 2.4     |
| Total Request                      | \$TBD   | \$TBD   |
| Increase on FY18 Base (\$41.5 M)   | TBD     | TBD     |

### **Capital Projects**

Table 6 – Sample Capital Projects Request (CPE) (Dollars in Millions)

| Category                                     | State Bond<br>Funds | Annual Debt<br>Service |
|--|---------------------|------------------------|
| Military Student Initiative                  | \$ 2.0              | \$TBD                  |
| Commonwealth College                         | 4.0                 | 0                      |
| Enhance Kentucky<br>Regional Optical Network | 1.0                 | TBD                    |
| Total Request                                | \$ 7.0              | \$TBD                  |





## 2018-20 Biennial Budget Development Process

Budget Development Work Group Meeting September 10, 2017

