## Minutes Council on Postsecondary Education June 3, 2016

The Council on Postsecondary Education met Friday, June 3, 2016, at 9:00 a.m., ET, at Union College in Barbourville, Kentucky. Chair Glenn Denton presided.

| WELCOME   | Mr. Denton called the meeting to order and welcomed everyone.   |
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| ROLL CALL   | The following members were present: Glenn Denton, Joe Ellis, Dan<br>Flanagan, Dennis Jackson, Pam Miller, Donna Moore, Marcia Ridings,<br>Elizabeth Ruwe, Robert Staat, and Sherrill Zimmerman. Maryanne Elliott<br>and Commissioner Stephen Pruitt did not attend.   |
| APPROVAL OF<br>MINUTES                              | The minutes of the April 26, 2016, meeting were approved as distributed.  |
| RESOLUTION  | The Council adopted resolutions honoring student Council member,<br>Elizabeth Ruwe, and Kentucky Adult Education staff member, Michael<br>Bailey, for their dedication and service to the Council and the<br>Commonwealth of Kentucky.  |
| CPE PRESIDENT'S<br>REPORT TO THE<br>COUNCIL         | A written report from President King was provided in the agenda book.<br>Highlights included the 2016-21 Strategic Agenda, the status of the dual<br>credit scholarship, and an update on the development of the 2016-20<br>Kentucky Policy for Diversity, Equity, and Inclusion.   |
| COMMISSIONER OF<br>EDUCATION REPORT                 | Commissioner Stephen Pruitt was not available to attend the April 26 meeting. He provided a written report in the agenda book.  |
| 2016-21 STRATEGIC<br>AGENDA: STRONGER<br>BY DEGREES | KRS 164.020 lays out 37 distinct powers and duties for the Council on<br>Postsecondary Education, the first of which is the development and<br>implementation of a strategic agenda for postsecondary and adult<br>education. Lee Nimocks, CPE's vice president for policy, planning, and<br>external affairs, and Melissa Young, director of special projects, presented<br>the 2016-21 Strategic Agenda for approval.   |
|   | The theme of the agenda, Stronger by Degrees, is carried over from the previous agenda for 2011-15, and recognizes that increasing degree production and improving the educational attainment of the population is critical to Kentucky's economy and quality of life. It highlights three key policy areas that will demand sustained attention over the next six years if Kentucky is to make significant progress toward the goals and vision articulated in the 1997 reform legislation. They are Opportunity, Success, |

and Impact. The agenda also includes updated mission, vision, and value statements for postsecondary and adult education, and statewide objectives and strategies to guide work in each of the three areas of focus.

The agenda is the result of over a year of work and numerous contributors including the Strategic Agenda Steering Committee, CPE members and staff, institutional planners, provosts, campus presidents, chief business officers, representatives from the business community, the Kentucky Department of Education, other agencies and organizations, policy experts, and the general public.

Performance metrics, which will be used to track both campus and state progress toward achieving the objectives of the new agenda, were considered in some depth by the Strategic Agenda Advisory Committee. However, due to the continued development of the state's outcomesbased funding model and the performance metrics for that new system, final recommendations regarding strategic agenda metrics will be presented to the Council in the fall of 2016 at the conclusion of the funding model deliberations.

Ms. Zimmerman, chair of the steering committee that led the effort, thanked the Council for leading the process of the agenda's development.

MOTION: Ms. Zimmerman moved that the Council approve the 2016-21 Strategic Agenda for Postsecondary and Adult Education. Ms. Miller seconded the motion.

VOTE: The motion passed unanimously.

On April 26, 2016, the Council approved the following:

- Resident undergraduate tuition and mandatory fee ceilings that allow the comprehensive universities to increase annual tuition and fee charges for in-state undergraduates by up to \$432.<sup>00</sup> during academic year 2016-17.
- 2. Allow the institutions to charge market competitive rates for graduate and online courses.
- 3. New nonresident student tuition policy that ensures out-of-state students are paying an appropriate share of their educational costs at Kentucky public postsecondary institutions. Under the new

2016-17 TUITION AND MANDATORY FEE RECOMMENDATION – EASTERN KENTUCKY UNIVERSITY policy, every institution is required to manage their tuition and fee rate structures, price discounting, and scholarship aid for out-ofstate students, such that the average net tuition and fee revenue generated per nonresident student equals or exceeds 100% of direct instructional and student services costs per student.

On May 6, 2016, Eastern Kentucky University submitted its tuition and mandatory fee proposal and tuition revenue estimates to the Council. The Council staff reviewed the proposed rates and determined that they comply with the resident undergraduate rate ceiling approved by the Council at its April 26, 2016, meeting.

The proposed 2016-17 tuition and fees were the following:

- a. Undergraduate Resident \$8,568
- b. Undergraduate Nonresident \$17,880
- c. Graduate Resident \$525 per credit hour
- d. Graduate Nonresident \$855 per credit hour

The agenda book contained additional categories and rates, including per-credit-hour rates paid by resident and nonresident part-time undergraduate students.

EKU did not request any exceptions to the nonresident student tuition policy for the 2016-17 tuition year.

MOTION: Ms. Ridings moved that the Council adopt the 2016-17 tuition and mandatory fee rates for Eastern Kentucky University. Ms. Miller seconded the motion.

VOTE: The motion passed unanimously.

2016-17 TUITION AND MANDATORY FEE RECOMMENDATION – NORTHERN KENTUCKY UNIVERSITY

On May 18, 2016, Northern Kentucky University submitted its tuition and mandatory fee proposal and tuition revenue estimates to the Council. The Council staff reviewed the proposed rates and determined that they comply with the resident undergraduate rate ceiling approved by the Council at its April 26, 2016, meeting.

The proposed 2016-17 tuition and fees were the following:

- a. Undergraduate Resident \$9,000
- b. Undergraduate Nonresident \$18,000
- c. Graduate Resident \$566 per credit hour
- d. Graduate Nonresident \$855 per credit hour

|  | The agenda book contained additional categories and rates, including<br>rates for undergraduate resident, nonresident, Metro, PACE Program, and<br>online students; graduate resident, nonresident, Indiana, and online<br>students; online programs; and business, College of Health Professions,<br>law, School Based Scholars, and education doctorate programs.             |
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|  | NKU did not request any exceptions to the nonresident student tuition policy for the 2016-17 tuition year.  |
|  | MOTION: Ms. Zimmerman moved that the Council adopt the 2016-17 tuition and mandatory fee rates for Northern Kentucky University. Dr. Staat seconded the motion.   |
|  | VOTE: The motion passed unanimously.  |
| 2016-17 TUITION AND<br>MANDATORY FEE<br>RECOMMENDATION –<br>MURRAY STATE<br>UNIVERSITY | On May 17, 2016, Murray State University submitted its tuition and<br>mandatory fee proposal and tuition revenue estimates to the Council. The<br>Council staff reviewed the proposed rates and determined that they<br>comply with the resident undergraduate rate ceiling and new tuition and<br>scholarship model approved by the Council at its April 26, 2016,<br>meeting. |
|  | The proposed 2016-17 tuition and fees were the following:<br>a. Undergraduate Returning Resident - \$7,944<br>b. Undergraduate New Resident - \$8,400<br>c. Undergraduate Returning Nonresident - \$21,648<br>d. Undergraduate New Nonresident - \$22,680<br>e. Graduate Resident - \$503 per credit hour<br>f. Graduate Nonresident - \$1,419 per credit hour                  |
|  | The agenda book contained additional categories and rates, including rates for undergraduate resident, nonresident, and online students; graduate resident, nonresident, and online students; and Doctorial students.   |
|  | MuSU did not request any exceptions to the nonresident student tuition  |

policy for the 2016-17 tuition year.

MOTION: Ms. Miller moved that the Council adopt the 2016-17 tuition and mandatory fee rates for Murray State University. Ms. Zimmerman seconded the motion. VOTE: The motion passed. Glenn Denton voted nay.

## REMAINING 2016-17 TUITION AND MANDATORY FEE RECOMMENDATIONS

Due to a compressed tuition setting timeline, several institutions' boards were unable to approve their 2016-17 tuition and mandatory fee rates prior to the June 3<sup>rd</sup> Council meeting. Therefore, Council staff recommends that the Council direct the president of the Council to review and approve tuition and mandatory fee proposals submitted after June 3, 2016, provided the proposals comply with ceilings and parameters adopted by the Council at their April 26, 2016, meeting. The ceilings shall also be compliant in regards to rounding and compounding calculations.

Several concerns were voiced by the Council that this measure would set a precedent for future years should the institutions not submit their proposals in time, therefore it was specified that this action would only be applicable for the 2016-17 academic year and be void for all academic years thereafter. President King agreed with that statement and clarified that he will only approve, on the Council's behalf, proposals that strictly meet the parameters set previously by the Council. He will then provide the Council will timely updates as proposals are reviewed and approved, or if they do not meet the parameters, denied. Any proposals that are denied shall be placed on hold and go before the Council at its September 23, 2016 meeting. President King also suggested that the Council review and amend the Tuition Setting policy during the next academic year to help avoid this situation in the future.

MOTION: Ms. Miller moved that the Council direct the Council President to review campus governing board-approved tuition and fee proposals from institutions not submitting tuition proposals for consideration and approval at the June 3, 2016, Council meeting. The President shall approve proposals that strictly comply with the tuition ceilings and parameters adopted by the Council on April 26, 2016 and notify the institutions of his determination. If a proposal does not meet these criteria, the President shall notify the institution that its tuition proposal is not approved, and the institution shall submit their proposal for approval to the full Council at its next scheduled meeting. Ms. Ruwe seconded the motion.

VOTE: The motion passed unanimously.

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| ACTION: NEW<br>ACADEMIC PROGRAMS                 | KRS 164.020 (15) empowers the Council on Postsecondary Education to<br>define and approve the offering of all postsecondary education technical,<br>associate, baccalaureate, graduate, and professional degree, certificate,<br>or diploma programs in the public postsecondary education institutions.  |
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|  | Dr. Jay Morgan, CPE's vice president for academic affairs, presented the staff recommendation that the Council approve the following new academic programs:   |
|  | <ol> <li>University of Kentucky: Master of Public Financial Management<br/>(CIP Code: 44.0501)</li> <li>Western Kentucky University: Master of Science in Child and<br/>Family Studies (CIPE Code: 19.0707)</li> </ol>  |
|  | Merl Hackbart, interim director of UK's Martin School of Public Policy &<br>Administration, answered questions in regards to the Master of Public<br>Financial Management. He stated that between 25-50 students are<br>expected to enroll in the program initially, with subsequent growth later.<br>He also stated that the program will charge the same tuition as other<br>graduate courses, but the expected mandatory fees are pending. |
|  | Travis Wilson, head of the Family and Consumer Science department at<br>Western Kentucky University, answered questions about the Master of<br>Science in Child and Family Studies. He stated that the program will focus<br>on the preschool age child, and that job prospects for graduates include<br>social work and child care specialists.  |
|  | MOTION: Ms. Moore moved that the Council approve the new academic programs as presented. Ms. Miller seconded the motion.  |
|  | VOTE: The motion passed unanimously.  |
| COMMITTEE ON<br>EQUAL<br>OPPORTUNITIES<br>REPORT | Dr. Morgan provided an update on the activities of the Committee on<br>Equal Opportunities. Mr. Jackson thanked the CEO and CPE staff for<br>their work on the 2016-20 diversity policy which should be presented to<br>the CPE for adoption at the next Council meeting. Dr. Morgan and<br>President King also discussed the openings on the CEO and that they are<br>looking for nominations from the Council.                              |
| EXECUTIVE<br>COMMITTEE REPORT                    | On April 26, 2016, the CPE Executive Committee approved the 2016<br>CPE President Evaluation process. Survey forms were mailed to the<br>Governor and three members of his staff, and seven leaders of the  |

General Assembly involved with Postsecondary and Adult Education policy development. Additionally, the following groups were emailed a link to online surveys:

- Eight university presidents, the president of KCTCS, and the president of AIKCU;
- Four leaders representing statewide education and policy organizations;
- Twelve current members of the Council on Postsecondary Education; and
- Twelve senior members of the staff on Council on Postsecondary Education.

Those who were mailed a survey were supplied with a postage-paid envelope addressed to CPE's auditor, Blue and Co, LLC., and were asked to return the survey by May 18, 2016. The envelopes remained sealed until the Executive Committee met on May 24, 2016. President King submitted his self-evaluation the week of May 24, 2016 directly to the Executive Committee.

The Executive Committee met at 8:00 a.m. EST on June 3, 2016 to discuss the survey results, President King's self-evaluation, and progress made toward the goals set forth in the CPE 2015-16 Work Plan.

Chair Denton presented the survey results discussed at the Executive Committee meeting to the full Council. While the remarks from the campus presidents and legislators were mixed, President King received an overall positive evaluation. Council members praised the CPE staff and President King for their continuing work on the equalization of funding, performance funding measures, and the goals of the strategic agenda. President King stated that the last two years have been complicated with differing views from all parties involved, but that he continues to enjoy the work and values the opportunity to help Kentucky continue moving forward.

2016-17 CPE WORK PLAN Ms. Nimocks presented the CPE President's Plan of Work for July 2016 through June 2017. The plan provides a clear set of policy priorities and tasks that will guide the work of the Council president and staff over the coming year. Implementation will be monitored by the Council president and chair, and periodic reports will be made to the full Council throughout the year to ensure adequate progress is being made in each of the areas of focus. The Executive Committee will evaluate implementation of the plan as part of the president's annual performance

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review in June 2017.

MOTION: Dr. Staat moved that the Council approve the Plan of Work for July 2016 through June 2017. Mr. Flanagan seconded the motion.

VOTE: The motion passed unanimously.

REPORTS FROM Reports from the institutions were provided in the agenda book.

NEXT MEETING

INSTITUTIONS

The next Council meeting is September 22-23, 2016, at Eastern Kentucky University in Richmond, Kentucky.

ADJOURNMENT

The meeting adjourned at 11:15 a.m., ET.

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CPE President

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Heather M. Bingham Associate, Board Relations & Special Projects